



Improving Leadership in Student Affairs Administration: A Case Approach

Arthur Sandeen

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If student affairs is to continue to advance as a vital part of the administration of colleges and universities, it is essential to focus on the role of leadership in the profession. The major purpose of this book is to provide learning opportunities for those who aspire to become senior student affairs leaders by presenting a variety of realistic case studies for discussion and debate. By thinking through the issues presented in the cases and by considering the advantages and disadvantages of the various options presented for resolving the issues, readers will increase their understanding of the role of student affairs leadership. The text includes an introductory chapter about the current state of leadership in student affairs and also provides insight into the expectations institutions have for the future. The 18 cases are organized in four sections: Initiating programs, revising and implementing policy, developing effective structures, and responding to specific issues. The topics for the cases were selected to present many different kinds of problems and issues representing public and private, urban and rural, and large and small institutions. This book provides students with a source of excellent interaction and discussion, and it is offered as another key component to the lengthy process of learning how to become an effective student affairs leader.



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